

<IR> **Business Network programme** **2022**

Join the global innovators
using multi-capital value creation
to build resilient, future-fit businesses.



BUSINESS NETWORK

Today, the best performing organizations base their business decisions on interconnected and forward-looking information across multiple capitals, with a view to sustainable value creation.

A year of simplification and progress

A Foreword from Janine Guillot
CEO, Value Reporting Foundation

2022 will be an exciting year as momentum builds around the formation of the International Sustainability Standards Board (ISSB), which was launched during COP26 in Glasgow in November 2021, with support from over forty Finance Ministers and Central Bank Governors. Later this year, the Value Reporting Foundation will be consolidated into the IFRS Foundation, forming the team – along with the Climate Disclosure Standards Board (CDSB) – which will support the development of the ISSB's disclosure standards.



The <IR> Business Network will continue to play a significant role during 2022 in demonstrating the value of adopting the International <IR> Framework, embedding the Integrated Thinking Principles and using SASB Standards. One of the themes which the Value Reporting Foundation will explore and develop in 2022 is the connectivity of these three resources, which is already exemplified by many participants in the <IR> Business Network.

We are most grateful for your ongoing support of the <IR> Business Network and the model of sustainable business practices which you demonstrate through your day-to-day activities. We hope that the monthly webinars this year inspire you and give you the opportunity to engage with our two special interest groups for Integrated Thinking & Strategy and the SDGs. This year, we are also piloting the first year of the Mentoring Programme for integrated reporting, and we hope that both mentors and mentees will find this Programme stimulating. We plan to continue offering the Report Critique project, which provides helpful commentary on your most recent integrated report.

As a result of the merger between the International Integrated Reporting Council (IIRC) and the Sustainability Accounting Standards Board (SASB) to form the Value Reporting Foundation in 2021, we now can invite the <IR> Business Network to the SASB Alliance programme of activities and vice-versa. This is the first step towards closer collaboration between the two groups as we continue to evolve the programmes to provide the best support for participants. We hope that the relationships forged between the <IR> Business Network and SASB Alliance will be rewarding and enable greater knowledge sharing on sustainable business practices and long-term value creation.

I wish you all the very best for 2022.

Best regards,
Janine Guillot

About the Value Reporting Foundation

The Value Reporting Foundation is a global nonprofit organization that offers a comprehensive suite of resources designed to help businesses and investors develop a shared understanding of enterprise value—how it is created, preserved and eroded. Created by the merger of the International Integrated Reporting Council and SASB in June 2021, the Value Reporting Foundation seeks to pursue and advance the convergence agenda within the corporate reporting field.

Our resources include:

- [The Integrated Thinking Principles](#), which guide board and management planning and decision making.
- [The <IR> Framework](#), which provides principles-based, multi-capital guidance for comprehensive corporate reporting.
- [SASB Standards](#), which are a powerful tool to inform disclosure to investors and guide investor decision making when embedded in investment tools and processes.

Combined, these tools provide the 21st century market infrastructure to assess, develop, manage and communicate strategy to create long-term value and drive improved performance. That is why increasing numbers of organizations around the world are leveraging the complementary benefits of these tools.

Enterprise value reporting can improve business and investor decision making by enabling a cycle of integrated thinking, management and reporting to unlock greater insight into performance on the complete range of factors affecting long-term value creation.

Driving simplification and consolidation

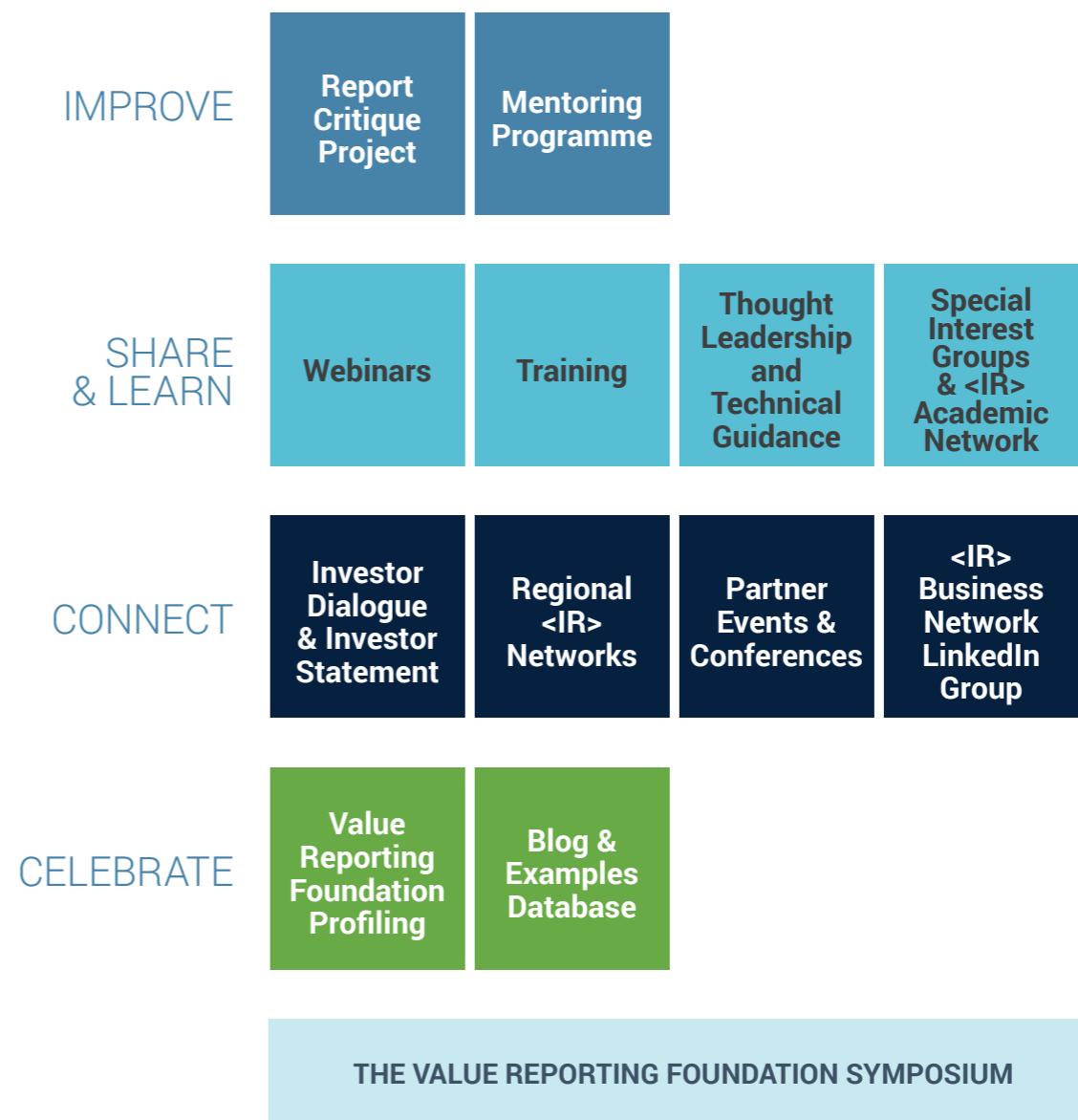
The Value Reporting Foundation is committed to simplification and consolidation of the reporting landscape, and we are equally committed to the concept of a global baseline of sustainability disclosure standards. By consolidating into the IFRS Foundation, we will combine the Value Reporting Foundation's market-led ethos and strong base of market support with the IFRS Foundation's regulatory and government relationships to achieve global simplification and scale.

We look forward to working closely with <IR> Business Network participants to continue to establish integrated reporting and thinking within mainstream business practice.

Benefits for the <IR> Business Network participants

The <IR> Business Network is one of the Value Reporting Foundation's global flagship programmes, comprised of a diverse group of leading organizations from different sectors and regions around the world committed to making progress through integrated reporting and integrated thinking. They are united by a shared vision to contribute to financial stability and sustainable development.

Participants in the <IR> Business Network receive the following benefits (click titles to move between sections):



What's new for 2022?

Opportunity to participate in SASB Alliance events

Following the merger of SASB and the IIRC to create the Value Reporting Foundation, we are now inviting <IR> Business Network participants to SASB Alliance programming, and vice versa. Throughout 2022 you will see information about upcoming SASB Alliance events you will be invited to attend via e-mail, in addition to the Business Network programming in which you're already included as part of your participation in the Network.

Mentoring

Launched at the end of 2021, we are offering <IR> Business Network participants an opportunity to take part in the mentoring programme to help reach their ultimate

goals – be it to improve certain areas of the integrated report or make a start on one. Each mentee will be paired with a more advanced preparer from within the Business Network for tailored advice and guidance. Mentors and mentees can come forward throughout 2022 by e-mailing businessnetwork@thevrf.org

Sustainable Development Goals Group

Launched in November 2021, the [group](#) aims to support organizations seeking to integrate sustainable development issues into their strategy and communicate their contribution to achieving the UN Sustainable Development Goals (SDGs) through their integrated report, as well as to inform decisions, policies and tools of multinationals and others.

Get involved

This document outlines the key opportunities available to the <IR> Business Network participants in 2022 to improve, share, learn, connect and celebrate while supporting your organization's integrated reporting journey.

If you have any questions, or would like to discuss any aspect of the 2022 programme, please contact the <IR> Business Network team via email at businessnetwork@thevrf.org or call us using the phone numbers below

UK office: +44 20 7504 2574

USA office: +1 415 830 9220

Revised International <IR> Framework

Visit the [<IR> Framework page](#) on our website for more information.

Our programme

The <IR> Framework is used to accelerate the adoption of integrated reporting across the world with an aim to:

- Improve the quality of information available to providers of financial capital to enable a more efficient and productive allocation of capital
- Promote a more cohesive and efficient approach to corporate reporting that draws on different reporting strands and communicates the full range of factors that materially affect the ability of an organization to create value over time
- Enhance accountability and stewardship for the broad base of capitals (financial, manufactured, intellectual, human, social and relationship, and natural) and promote understanding of their interdependencies
- Support integrated thinking, decision-making and actions that focus on the creation of value over the short, medium and long term.

Revisions to the <IR> Framework were published in January 2021 to enable more decision-useful reporting. The revisions, the first since the <IR> Framework was originally published in 2013, were the result of extensive market consultation with 1,500 individuals in 55 jurisdictions. The consultation demonstrated that the conceptual thinking and principles of the <IR> Framework remain fit-for-purpose and robust.

How to engage

Project-based invitations will be launched throughout the year, so please watch out for emails asking whether you would like to contribute.

Developing and growing your expertise

Report Critique Project

Visit [<IR> Report Critique Project page](#) on our website for more information.

Our programme

Every year, we offer reviews of the integrated reports of our global <IR> Business Network participants. A panel of specialists, with industry, academic and consulting expertise analyze the reports, benchmarking them against the <IR> Framework. <IR> Business Network participants can additionally request our panel of investors to share high-level feedback on whether the report meets their information needs. All feedback is then shared confidentially with individual participants.

The purpose of the project is to:

- Enable improved implementation of integrated reporting
- Highlight leading practices that will support and inspire other organizations globally to adopt integrated reporting
- Provide insights into emerging market trends in corporate reporting which inform all stakeholders in the corporate reporting system.

In 2022 we will continue to offer a tiered approach to the reviews as follows:

1. **Advanced review:** More mature preparers, that have already undertaken at least four report reviews, will be offered an advanced report critique on one particular theme of their integrated report. In 2021, for example, the focus was on the application of the recommendations of TCFD and the quality of climate change disclosures.
2. **Improver review:** Preparers that have completed two or three report critiques will receive a review of progress made since their last critique.
3. **Gap analysis review:** Participants who are about to launch their first integrated report and/or have received one previous review will be offered a gap analysis of their most recent integrated report, benchmarked against the <IR> Framework.

Who is it for?

All <IR> Business Network participants are invited to take part regardless of where they are on their integrated reporting journey. This review is equally beneficial to those who have already progressed on their integrated reporting journey through in-depth insights, as well as those just starting out and publishing their first integrated reports by helping prioritize initial steps.

How to engage

We will be sending information later in the year detailing instructions on participation.

Mentoring

Our programme

Launched in 2021, our mentoring programme is available to those <IR> Business Network participants who wish to receive tailored and confidential advice and guidance from a more advanced preparer on ways they can a) improve their integrated report or b) receive advice on how to get started with one. Whatever the objective of the mentee, mentoring will serve to help achieve that goal.

What it entails

- Regular touch points between a mentee and a mentor (to be agreed by both parties) with a clear objective in mind
- Mentor to assist with practical, step-by-step guidance on putting together an integrated report or suggesting relevant improvements
- Minimum commitment – a meeting/engagement once a month for a minimum period of 6 months (this is to be determined and agreed to by both parties).

Who is it for?

- Mentees – any <IR> Business Network participant who is about to embark on their first integrated report or who has already published their first integrated report and needs further guidance
- Mentors – more advanced preparers who have had at least four reports reviewed by the Value Reporting Foundation before.

Benefits for mentors

- Opportunity to impart own experience and lessons learnt
- Further strengthen active listening, coaching and questioning skills and provide feedback
- Expand knowledge of the sector or the organization being mentored
- Gain different perspective on own reporting practices and share ideas
- Help keep technical knowledge up to date
- Build new and long-lasting connections.

Benefits for mentees

- Gain practical advice and guidance on own reporting practices from a more experienced preparer
- Opportunity to bounce ideas and gain feedback
- Clearly define and articulate objectives of the mentoring relationship in order to achieve goals
- Communicate and exchange ideas with the mentor on areas that need improvement
- Improve own integrated report and reporting practices
- Build new and long-lasting connections.

How to engage

Should you wish to receive mentoring advice or would want to become a mentor, please contact the <IR> Business Network team at businessnetwork@thevrf.org.

Exchanging with experts and peers on hot topics

<IR> Business Network webinars

Visit the [<IR> Business Network webinars](#) page on our website for an up-to-date information on upcoming webinars.

Our programme

We hold regular <IR> Business Network webinars with companies from over thirty countries across the world to exchange best practices.

We tackle head on the practical challenges faced by businesses: issues such as compliance, materiality, and how to achieve completeness and conciseness. As part of the <IR> Business Network, participants can gain access to many exciting webinars throughout the year.

Our webinars will provide you and your colleagues with the opportunity to interact with the speakers and like-minded peers. Should you be unable to make the live sessions, the recording will be sent to all <IR> Business Network participants after the webinars.

How to engage

As an <IR> Business Network participant, you will receive an invitation in advance, sent by the <IR> Business Network team at businessnetwork@thevrf.org.

2022 Webinars

For full details visit the [<IR> Business Network webinars](#) page on the IIRC website.

Proposed webinars for the first half of 2022:

DATE	TOPIC	OVERVIEW
January	Transition to integrated reporting - how to get started	The webinar will go over the Guide to Getting Started which explores the basics of integrated reporting, identifies potential catalysts for change, and offers a steppingstone approach to implementation. BASF and Snam will also share their experiences of getting started with integrated reporting.
February	Using the <IR> Framework and SASB Standards together	The webinar will explore the benefits and practicalities of using the <IR> Framework and SASB Standards together in your reporting (see an earlier paper on this topic here). Case studies from several international companies will demonstrate how annual reporting using both contributes to long-term business performance and more sustainable economic, environmental and societal outcomes.
March	Integrated Thinking Principles explained	The Integrated Thinking Principles provide a structured approach to adopting integrated thinking. They are designed to be embedded into an organization's business model and applied across key activities overseen by the board and managed by the senior management team. We will have case studies from leading organizations sharing their experience of embedding the Integrated Thinking Principles within their organizations.
April	An update on integrated reporting assurance	The webinar will provide clarity on what integrated reporting assurance involves for organizations, auditors and others.
May	What the future will hold for the Value Reporting Foundation	An update on the Value Reporting Foundation's consolidation into the IFRS Foundation.
June	Integrated thinking and the SDGs – an update from the Business Network's Special Interest Groups	An update on the work of the Integrated Thinking and Strategy Group and the Sustainable Development Goals Group.

Training

Visit the [<IR> Training Programme](#) page on our website for further information.

Our programme

The <IR> Training Programme aims to develop the skills of individuals and provide the necessary tools for organizations to implement integrated reporting. Our <IR> Training Partners come from a variety of backgrounds such as consulting companies, professional associations, academic institutes and training providers. Information about our approved training providers and the programme of training events is available on our website.

Discounts for <IR> Business Network participants are available from some providers.

How to engage

Our <IR> Training Partners operate globally, offering a wide selection of in-person and e-learning courses. To find out when the next and nearest training course is happening, please visit the [Training and events calendar on our website](#). If you wish to organize tailored training for the whole team with an approved <IR> Training Partner, please contact: training@thevrf.org

Contributing to the development of technical guidance

Our programme

Within the <IR> Business Network, organizations can contribute to the development of technical guidance through specialized interest groups. These groups are an opportunity for business leaders to collaborate with peers from a range of disciplines. It enables them to share experiences and lead market innovation in a non-competitive environment.

- Connect to regional and international networks, to gain knowledge and experience from other participants and explore opportunities to engage with sector peers.
- Influence the development and adoption of integrated reporting by contributing to the global development of corporate reporting, including using insight and advocacy to inspire others on conference platforms, through thought leadership, and leading by example from your own organizational experiences of integrated thinking and reporting.
- Be recognized as a proponent of corporate reporting innovation and showcasing your leadership through sharing experiences and good practice examples, and contributing to the range of resources available for others.

How to engage

Requests to contribute to thought leadership or technical guidance are issued on an ad-hoc basis throughout the year. You can also contribute to projects via one of our two Special Interest Groups (Integrated Thinking and Strategy, and the Sustainable Development Goals)

Integrated Thinking & Strategy Group

Visit the [Integrated Thinking and Strategy Group's page](#) on our website for further information.

Our programme

This group, focusing on integrated thinking and strategy, offers world-renowned and innovative organizations the opportunity to share thinking about developing strategy across multiple capitals, learn from world leaders and co-create a common view of integrated thinking that is globally relevant to help build resilient, future-fit businesses.

Founded in 2018, the Group is currently chaired by ABN AMRO's Tjeerd Krumpelman, with Cristiano Busco of LUISS University serving as Co-chair.

Case Studies

Participants of the group have shared their insights and experiences through [a series of case studies](#), exploring how they use integrated thinking to shape and deploy their corporate strategy.

Integrated Thinking: A virtuous loop report

In 2021, the group published the '[Integrated Thinking: A Virtuous Loop](#)' report, which explores integrated thinking as a constantly evolving loop. It examines case studies from some of the world's most innovative organizations, including [Solvay](#) and [Novo Nordisk](#), and how they have mapped out and implemented their integrated thinking journeys.

Focus for 2022:

1. To maintain and grow a platform for <IR> Business Network participants to share best practice in embedding integrated thinking within their organizations
2. Develop a Getting Started Guide for Integrated Thinking
3. Continue further development of the prototype [Integrated Thinking Principles](#)
4. Complete case studies on integrated thinking and strategy from amongst the broader <IR> Business Network participants
5. Enlist frontrunner organizations into active advocacy on behalf of the Integrated Thinking and Strategy Group
6. Deliver learning and support through a regular programme of webinars.

How to engage

For further information or to join the Integrated Thinking & Strategy Group, please contact its Chair, Tjeerd Krumpelman, or Co-chair, Cristiano Busco on Tjeerd.krumpelman@thevrf.org or Cristiano.busco@thevrf.org.

Sustainable Development Goals Group

Visit [Sustainable Development Goals Group's page](#) on our website for more information.

Our programme

Chaired by Metro Pacific Investments Corporation and Co-chaired by the UNEP-FI, the group aims to support organizations seeking to integrate sustainable development issues into their strategy and communicate their contribution to achieving the UN Sustainable Development Goals (SDGs) through their integrated report, as well as to inform decisions, policies and tools of multinationals and others.

Who is this for?

<IR> Business Network participants that lead the integrated reporting and/or SDGs strategy in organizations that plan to, or have already, incorporated the SDGs into their strategy, KPIs and reporting.

What is involved

Participants of the group will contribute to monthly meetings, for approximately 6-12 months, with guided work within their organizations between meetings.

Participants will be encouraged to adopt the [UNEP-FI's Corporate Impact Analysis Tool](#) and apply this in their identification of their material contributions to the SDGs.

Key output

Participants will share their ideas, experiences and views in a practical guide on how integrated thinking and reporting can contribute towards the delivery of the SDGs. It will be business-led resource featuring case studies, examples and insights from preparers. Development of the guide will also inform the selection of best practice examples of SDG reporting for the <IR> Examples database in 2022.

By joining the group, participants will have an opportunity to advance the maturity of their thinking and improve their reporting of the SDGs.

How to engage

To express your interest in participating or to request further information, please contact the <IR> Business Network team at businessnetwork@thevrf.org.

<IR> Academic Network

Visit the [<IR> Academic Network LinkedIn Group](#) for more information.

Our programme

The <IR> Academic Network facilitates collaboration and sharing of information among academics, as well as between academics and <IR> Business Network participants. The <IR> Academic Network provides a vital role in keeping organizations in our networks abreast of emerging evidence and academic thinking.

The <IR> Academic Network is managed by an Oversight Body. It is a consortium that aims to stimulate continued research, dialogue and debate in the areas of integrated reporting, integrated thinking and broader corporate reporting system reform.

Its participants include:



The Value Reporting Foundation maintains a unique [<IR> Academic Database](#) with over 200 extracts of academic research on developments in integrated reporting, including analysis of its benefits.

We regularly share the latest thinking from the <IR> Academic Network with the wider network and provide a space for academics and businesses to collaborate and debate.

How to engage

If you have any queries or would like to get involved, please contact info@thevrf.org.

Networking with peers

Dialogue with investors

Our programme

Investors are increasingly looking for holistic reports on value creation, where financial information is integrated into a broader context to help support their investment decision making. Throughout the year, we provide opportunities for <IR> Business Network participants to engage with investors and understand their needs further, including through quarterly meetings of the <IR> Investor Dialogue for Pension Funds.

In 2021 we held a number of investor-focused webinars, including:

- Joint webinar with Deutsche Börse and Kirchhoff Consult AG exploring how integrated reporting fulfils the needs of investors, drawing on the joint [thought leadership](#) published by the IIRC and Kirchhoff
- Business Network and investor roundtable on sustainability-related disclosure within an integrated report
- Discussion of ACCA report '[Invisible Threads: Communicating Integrated Thinking](#)', with case studies from the Italian energy infrastructure company Snam and the Australian pension fund Cbus, summarizing key findings from the 2020 business model resilience reviews of <IR> Business Network participants.

All our conferences and events provide an investor perspective with representatives from the industry. Guest speakers from the investor community regularly contribute to group discussions and webinars. Investors also play a crucial role in shaping any individual feedback you may choose to receive on your integrated report as part of the Report Critique process.

How to engage

Understand the latest insights from investors by attending <IR> Business Network webinars, events and reading our newsletters.

Investor Statement

Our programme

Leading investors signal their support for integrated reporting [via the investor statement](#), emphasizing the value of integrated reporting and its importance in their capital allocation decisions.

These progressive investors are from countries exemplifying leading practice in corporate reporting. They have confirmed that their investment processes require information on business models, strategy, and the resources on which the company relies. New signatories continue to be added to this statement.

How to engage

If you are an asset owner, manager, broker or otherwise involved in investment and would like to add your name to the list of signatories, please contact info@thevrf.org.

Regional <IR> Committees

Our programme

With the aim of establishing integrated reporting and thinking within mainstream business practice, our international partners run regional and national <IR> Committees, or equivalents, around the world. They are run independently by partners to interact with and support local organizations with their integrated reporting journey.

Current national and regional <IR> Committees:

[<IR> U.S. Community](#)

[Brazil Commission on Integrated Reporting](#)

[Business Reporting Leaders Forum Australia](#)

[Integrated Reporting Committee of South Africa](#)

Integrated Reporting Council of Africa

[Integrated Reporting Turkey Network \(ERTA\)](#)

[Italian Foundation for Business Reporting \(OIBR Foundation\)](#)

Japan <IR> Network

New Zealand <IR> Network

[Russian Integrated Reporting Committee](#)

[The Observatoire de l'Immatériel \(France\)](#)

[The Schmalenbach Working Group on Integrated Reporting \(Germany\)](#)

How to engage

These networks are run by our partners. If you would like to find out more, please click on the relevant link above or contact the team at businessnetwork@thevrf.org.

Partner events and conferences

Our programme

We work with partners throughout the year to ensure there are relevant national and regional events for <IR> Business Network participants to attend. In 2021, for example, we contributed to events in regions and countries such as Africa, Australia, Germany, India, Indonesia, Italy, Japan, Malaysia, Poland, South Africa and the US – just to name a few – as well as global and regional events.

How to engage

Events are staged frequently around the world led by our partners exploring the themes of integrated reporting and thinking. Contact us at businessnetwork@thevrf.org for more information.

<IR> Business Network LinkedIn Group

Stay connected

To connect with fellow <IR> Business Network participants, to stay connected with the Value Reporting Foundation's team and keep up to date with new developments, please use our dedicated LinkedIn group for <IR> Business Network participants. This group provides a space for participants to ask questions from peers, engage in discussions on best practices and share experiences on integrated thinking and reporting.

How to engage

Please request approval to join the [<IR> Business Network LinkedIn group](#). This is a closed group and is only available for <IR> Business Network participants.

Showing leadership

Profiling by the Value Reporting Foundation

Current <IR> Business Network participant profiles can be viewed at the bottom of the [<IR> Business Network page](#).

Leading the way

Every <IR> Business Network participant is invited to profile their integrated reporting journey and explain their approach, progress and plans through their own page on our website. Link to articles, videos or your report and share all the latest information about your journey to integrated reporting.

How to engage

To enable us to create your webpage on our website, please send the following information to businessnetwork@thevrf.org:

- Short introduction to your organization
- Brief explanation of your integrated reporting journey, including any benefits, challenges and approaches that have worked for you
- A quote from your CEO/CFO, or another leader (e.g., on the impact of integrated thinking and reporting), accompanied by a photo
- A link to any articles, blogs or videos on the topic of integrated reporting and your organization
- A copy of your logo in .jpg form for use on your page on our website.

The Value Reporting Foundation's blog page

Visit the [Value Reporting Foundation's blog page](#) for further information.

Thought leadership and case studies

We invite you to share your experiences in the form of a [blog](#), quote or article for our website and social media. We capture and publish case studies (recent examples include [Yorkshire Water](#) and [NN Group](#)) on a regular basis to help inspire and inform the ever-growing integrated thinking community.

How to engage

If you would like to share your experiences with others, please let us know. We can provide support with your blog and publishing articles in English. To get involved, please contact the <IR> Business Network team at businessnetwork@thevrf.org.

We also encourage you to share your thoughts directly via the [Integrated Reporting LinkedIn Page](#).

<IR> Examples Database

Visit the [<IR> Examples Database](#) for further information.

Showcasing emerging and leading practice in integrated reporting

This rich resource provides [examples of leading practice](#) to inspire and inform your own reporting. With best practice examples of how organizations tackle specific Content Elements or Guiding Principles in the International <IR> Framework, as well as links to award-winning reports, we recommend organizations use the database to guide their thinking.

We are always looking for new examples to review for inclusion in the <IR> Examples Database and we know <IR> Business Network participants are often innovative in their approaches to integrated reporting and integrated thinking.

How to engage

To suggest new examples or make us aware of award-winning reports, please [complete this online form](#). The submission will be reviewed by our technical team and an assessment will be made on the report's suitability for inclusion in the <IR> Examples Database.

The Value Reporting Foundation's Symposium

The Value Reporting Foundation Symposium builds on the success of the past SASB Symposia and the IIRC Conferences. Via live and on-demand content, attendees gain knowledge about the future of the corporate reporting landscape and what's next for the Integrated Thinking Principles, Integrated Reporting Framework and SASB Standards.

The Symposium offers a rare chance to connect with colleagues, access the latest ESG research and best practices, and shape future discussions on sustainability disclosure and integrated reporting.

Our programme

In 2021 we hosted our inaugural global Symposium as the Value Reporting Foundation which attracted 100 speakers from more than 40 countries and nearly a thousand attendees, with content delivered online over two days.

Participating in the Symposium either as a speaker or a delegate offers wide-ranging opportunities for networking, raising your profile, learning from peers, sharing best practices and much more.

How to engage

Communications regarding the conference will be issued in due course. If you have any questions, please contact us at businessnetwork@thevrf.org.

Accessing key resources

Visit the [resources page](#) on our website to browse available materials.

Our programme

The Value Reporting Foundation provides a range of materials to support your integrated reporting journey, many based on the insights of <IR> Business Network participants, including:

- [Complementary Tools: Using the <IR> Framework and SASB Standards Together](#)
- [Integrated Thinking Principles](#)
- [Transition to Integrated Reporting: a guide to getting started](#)

How to engage

As new resources are published on [the resources page](#), we will ensure participants are fully briefed on how they can support their integrated reporting journey.

Stay up to date throughout the year via:

- **Insight emails** – sent by the <IR> Business Network team with links to recordings of past webinars, details of upcoming webinars, updates on our projects and third-party projects of interest, awards and much more.
- **Subscribe to tailored content** – subscribe to your chosen mailing list for updates on the Value Reporting Foundation's news, events and memberships, SASB Standards' updates or <IR> Framework updates.
- **LinkedIn** - stay connected via our dedicated [<IR> Business Network LinkedIn Group](#).

Keep your details up to date

We understand people move around departments. To ensure your organization makes the most of all the <IR> Business Network benefits, please contact the <IR> Business Network team at businessnetwork@thevrf.org with up-to-date contact information.



INTEGRATED REPORTING FRAMEWORK

integratedreporting.org